



Pan American  
Health  
Organization



World Health  
Organization  
REGIONAL OFFICE FOR THE Americas

# 159th SESSION OF THE EXECUTIVE COMMITTEE

*Washington, D.C., USA, 30 September 2016*

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CE159/FR  
30 September 2016  
Original: English

**FINAL REPORT**

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## FINAL REPORT

### Opening of the Session

1. The 159th Session of the Executive Committee was held at the Headquarters of the Pan American Health Organization (PAHO) in Washington, D.C., on 30 September 2016. The session was attended by representatives of the following nine members of the Executive Committee elected by the Directing Council: Antigua and Barbuda, Argentina, Brazil, Chile, Colombia, Guatemala, Panama, Trinidad and Tobago, and United States of America. Representatives of Canada, Ecuador, Mexico, Nicaragua, and Paraguay attended as observers.

2. Dr. Margarita Guevara Alvarado (Ecuador, Outgoing President of the Executive Committee) opened the session and welcomed the participants, extending a special welcome to the new members elected by the recently concluded 55th Directing Council: Brazil, Colombia, and Panama.

### Procedural Matters

#### *Election of Officers*

3. Pursuant to Rule 15 of its Rules of Procedure, the Committee elected the following Member States to serve as officers for the period from September 2016 to September 2017 (Decision CE159[D1]):

<i>President:</i>	Argentina	(Dr. Jorge Daniel Lemus)
<i>Vice President:</i>	Trinidad and Tobago	(Hon. Richard Madray)
<i>Rapporteur:</i>	Guatemala	(Dr. Lucrecia Hernández Mack)

4. The Director of the Pan American Sanitary Bureau (PASB), Dr. Carissa Etienne, served as Secretary ex officio, and the Deputy Director, Dr. Isabella Danel, served as Technical Secretary.

#### *Adoption of the Agenda (Document CE159/I, Rev. 1)*

5. Pursuant to Rule 9 of its Rules of Procedure, the Committee adopted, without change, the provisional agenda prepared by the Director (Decision CE159[D2]).

### Committee Matters

#### *Election of One Member to the Subcommittee on Program, Budget, and Administration*

6. The Committee elected Guatemala to serve on the Subcommittee on Program, Budget, and Administration on the expiration of the period of office of Ecuador on the Executive Committee. The Committee expressed appreciation to Ecuador for its service (Decision CE159[D3]).

***Process for the Election of the Director of the Pan American Sanitary Bureau and Nomination of the Regional Director of the World Health Organization for the Americas (Document CE159/2)***

7. Dr. Heidi Jiménez (Legal Counsel, PASB) outlined the procedure for the election of a new Director of the Pan American Sanitary Bureau and the nomination of a new Regional Director of the World Health Organization (WHO), noting that details were contained in Document CE159/2 and that the rules governing the election process were annexed to the document. She informed the Committee that the new Director would be elected by the 29th Pan American Sanitary Conference in September 2017 and would serve from 1 February 2018 to 31 January 2023. The election process would formally begin on 1 March 2017, when the President of the Executive Committee would send an invitation to all Member States, Participating States, and Associate Members to submit nominations. The deadline for receipt of nominations would be 1 May 2017. The Bureau would compile the nominations received and translate them into the Organization's four official languages. The information on candidates would be forwarded to all Member States, Participating States, and Associate Members by 1 June 2017.

8. Candidates would have the opportunity to present their platforms during a candidates' forum to be held during the week of the 160th Session of the Executive Committee in June 2017. All Member States, Participating States, and Associate Members would be invited to participate either in person or via the Internet.

9. The Executive Committee took note of the report.

**Governing Bodies Matters**

***Proposed Dates for Meetings of the Governing Bodies of PAHO in 2017 (Document CE159/3)***

*a) 11th Session of the Subcommittee on Program, Budget, and Administration*

10. The Committee decided that the 11th Session of the Subcommittee on Program, Budget, and Administration would be held from 22 to 24 March 2017 (Decision CE159[D4]).

*b) 160th Session of the Executive Committee*

11. The Director suggested that the 160th Session of the Executive Committee should be held from 19 to 23 June 2017. It was pointed out, however, that there would thus be less than two weeks' time between the closing of the 70th World Health Assembly and the opening of the Committee's 160th Session, and it was therefore proposed that the Session should be held from 26 to 30 June.

12. The Committee decided to hold its 160th Session from 26 to 30 June 2017 (Decision CE159[D5]).

c) *29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas*

13. The Committee decided that the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas, would be held from 25 to 29 September 2017 (Decision CE159[D6]).

***Proposed Topics for Meetings of the Governing Bodies of PAHO in 2017 (Documents CE159/4 and CE159/5, Rev. 1)***

a) *11th Session of the Subcommittee on Program, Budget, and Administration*

14. The Executive Committee considered the proposed topics for discussion by the Subcommittee on Program, Budget, and Administration during its 11th Session, as listed in Document CE159/4. The Director clarified that, following the adoption of Resolution CD55.R3 by the recently concluded 55th Directing Council, item 5 of that list, “Nongovernmental Organizations in Official Relations with PAHO,” should read “Framework of Engagement with Non-State Actors.” The same change would apply to item 6 of the list of topics proposed for consideration during the 160th Session of the Executive Committee (Document CE159/5, Rev. 1, see paragraphs 17 to 21 below).

15. In the ensuing discussion, it was suggested that the update on WHO reform should be dealt with as an administrative and financial matter, not as an information matter. The Director pointed out that WHO reform went beyond administrative and financial matters and also encompassed programmatic matters.

16. The Executive Committee endorsed the list of topics contained in Document CE159/4 (Decision CE159[D7]).

b) *160th Session of the Executive Committee*

17. The Director drew attention to the proposed topics for discussion by the Executive Committee during its 160th Session, as listed in Document CE159/5, Rev. 1. She noted that the list included a number of progress reports under matters for information and suggested that, in order to expedite their consideration, those items might be dealt with in groups, as was the practice in sessions of the WHO Governing Bodies. She also suggested that item 13, “Plan of Action for Food Safety,” might be removed from the agenda, as the Bureau did not require a plan of action in order to continue its work in the area of food safety. In addition, the reports on WHO reform and on the PASB Management Information System might be removed, since they would both be dealt with by the Subcommittee on Program, Budget, and Administration, which would be reporting to the Executive Committee.

18. In the ensuing discussion, support was expressed for the Director’s suggestion to consider the progress reports in groups and for the suggestion to remove WHO reform as a specific item on the Committee’s agenda. A member of the Committee inquired when the Bureau intended to present the report called for in Resolution CD52.R6 (2013) on the health situation of lesbian, gay, bisexual, and trans (LGBT) persons, the barriers they can

face in accessing health care services, and the impact of reduced access for that population. He asked that the report be presented in 2017, if possible.

19. The Delegate of Nicaragua recalled that her delegation had proposed, during the 55th Directing Council, that the elimination of measles, rubella, and congenital rubella syndrome should be commemorated annually on 27 September. She requested that the Executive Committee consider, under agenda item 15, “Strategy for the Sustainability of Measles, Rubella, and Congenital Rubella Syndrome Elimination in the Americas,” a proposed resolution proclaiming 27 September as the International Day for the Eradication of Vaccine-preventable Diseases and also that it consider approving a plan of action aimed at ensuring the political, technical, and financial commitment needed to prevent the reemergence of vaccine-preventable diseases. Her delegation would work with the Bureau to draw up a proposed resolution for discussion by the Committee at its 160th Session.

20. The Director replied that the proposal put forward by the Nicaraguan delegation could probably be incorporated into the resolution to be drafted by the Bureau on item 15. Regarding the report on health disparities among LGBT persons, she affirmed that it would be presented in 2017. She added that the Bureau would revise the provisional agenda, taking into account the proposals and requests made during the discussion.

21. The Committee endorsed the list of topics contained in Document CE159/5, Rev. 1, with the modifications suggested by Member States and by the Director (Decision CE159[D8]). It was agreed that the Bureau would continue to consult with Member States on the provisional agenda in the coming months.

### **Other Matters**

22. The Director recalled that during the 158th Session of the Executive Committee in June 2016, it had been reported that the PASB Ethics Office had received a number of anonymous reports of misconduct by senior PASB officials.<sup>1</sup> The Office had investigated and found the allegations to be without merit and had expressed the view that they had been filed with the intent of undermining the reputations of the officials concerned. However, given the nature of the allegations and the need to protect the reputation of the Organization and its staff, she had decided to commission an external investigation. Based on the information received from the external investigators, she was satisfied that the conclusions of the Ethics Office inquiry were correct and that the allegations had no merit. The report and final conclusions of the external investigation would be included in the report of the Ethics Office to be presented to the Executive Committee in 2017.

### **Closure of the Session**

23. Following the customary exchange of courtesies, the President declared the 159th Session closed.

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<sup>1</sup> See Document CE158/FR, para. 33.

## **Resolutions and Decisions**

24. The following are the decisions approved by the Executive Committee in the course of the 159th Session:

### ***Decisions***

#### ***CE159(D1) Election of Officers***

Pursuant to Rule 15 of the Rules of Procedure of the Executive Committee, the Committee elected the following Member States to serve as officers for the period from September 2016 to September 2017:

President:	Argentina
Vice President:	Trinidad and Tobago
Rapporteur:	Guatemala

*(Single plenary meeting, 30 September 2016)*

#### ***CE159(D2) Adoption of the Agenda***

Pursuant to Rule 9 of the Rules of Procedure of the Executive Committee, the Committee adopted the agenda submitted by the Director (Document CE159/1, Rev. 1).

*(Single plenary meeting, 30 September 2016)*

#### ***CE159(D3) Election of One Member to the Subcommittee on Program, Budget, and Administration***

The Executive Committee elected Guatemala to serve on the Subcommittee on Program, Budget, and Administration.

*(Single plenary meeting, 30 September 2016)*

#### ***CE159(D4) Dates of the 11th Session of the Subcommittee on Program, Budget, and Administration***

The Executive Committee decided that the 11th Session of the Subcommittee on Program, Budget, and Administration would be held from 22 to 24 March 2017.

*(Single plenary meeting, 30 September 2016)*



***CE159(D5) Dates of the 160th Session of the Executive Committee***

The Executive Committee decided that the 160th Session of the Executive Committee would be held from 26 to 30 June 2017.

*(Single plenary meeting, 30 September 2016)*

***CE159(D6) Dates of the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas***

The Executive Committee decided that the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas, would be held from 25 to 29 September 2017.

*(Single plenary meeting, 30 September 2016)*

***CE159(D7) Topics for Discussion during the 11th Session of the Subcommittee on Program, Budget, and Administration***

The Executive Committee endorsed the list of topics for discussion by the Subcommittee on Program, Budget, and Administration contained in Document CE159/4, including the Director's clarification.

*(Single plenary meeting, 30 September 2016)*

***CE159(D8) Topics for Discussion during the 160th Session of the Executive Committee***

The Executive Committee endorsed the list of topics for discussion during its 160th Session contained in Document CE159/5, Rev. 1, with the modifications suggested by Member States and by the Director.

*(Single plenary meeting, 30 September 2016)*

IN WITNESS WHEREOF, the President of the Executive Committee and the Secretary ex officio, Director of the Pan American Sanitary Bureau, sign the present Final Report in the Spanish language.

DONE in Washington, D.C., United States of America, on this thirtieth day of September in the year two thousand sixteen. The Secretary shall deposit the original texts in the archives of the Pan American Sanitary Bureau. The Final Report will be published on the webpage of the Pan American Health Organization once approved by the President.

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Jorge Daniel Lemus  
President of the 160th Session of the  
Executive Committee  
Delegate of Argentina

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Carissa Etienne  
Secretary ex officio of the  
160th Session of the Executive Committee  
Director of the  
Pan American Sanitary Bureau

## **AGENDA**

### **1. OPENING OF THE SESSION**

### **2. PROCEDURAL MATTERS**

- 2.1 Election of Officers
- 2.2 Adoption of the Agenda

### **3. COMMITTEE MATTERS**

- 3.1 Election of One Member to the Subcommittee on Program, Budget, and Administration on the Expiration of the Period of Office on the Executive Committee of Ecuador
- 3.2 Process for the Election of the Director of the Pan American Sanitary Bureau and Nomination of the Regional Director of the World Health Organization for the Americas

### **4. GOVERNING BODIES MATTERS**

- 4.1 Proposed Dates for Meetings of the Governing Bodies of PAHO in 2017:
  - a) 11th Session of the Subcommittee on Program, Budget, and Administration
  - b) 160th Session of the Executive Committee
  - c) 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas
- 4.2 Proposed Topics for Meetings of the Governing Bodies of PAHO in 2017:
  - a) 11th Session of the Subcommittee on Program, Budget, and Administration
  - b) 160th Session of the Executive Committee

### **5. OTHER MATTERS**

### **6. CLOSURE OF THE SESSION**

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## LIST OF DOCUMENTS

### Working Documents

- |                 |  |
|-----------------|--|
| CE159/1, Rev. 1 | Agenda   |
| CE159/2         | Process for the Election of the Director of the Pan American Sanitary Bureau and Nomination of the Regional Director of the World Health Organization for the Americas |
| CE159/3         | Proposed Dates for Meetings of the Governing Bodies of PAHO in 2017  |
| CE159/4         | List of Proposed Topics for Meetings of the Governing Bodies of PAHO in 2017: 11th Session of the Subcommittee on Program, Budget, and Administration                  |
| CE159/5, Rev. 1 | List of Proposed Topics for Meetings of the Governing Bodies of PAHO in 2017: 160th Session of the Executive Committee   |

**LIST OF PROPOSED TOPICS FOR 2017:  
11th SESSION OF THE SUBCOMMITTEE  
ON PROGRAM, BUDGET, AND ADMINISTRATION**

**Procedural Matters**

1. Election of Officers
2. Adoption of the Agenda

**Program Policy Matters**

3. Update on the Development of the Sustainable Health Agenda for the Americas 2018-2030
4. Draft Proposed PAHO Program and Budget 2018-2019
5. Nongovernmental Organizations in Official Relations with PAHO
6. Appointment of One Member to the Audit Committee of PAHO

**Administrative and Financial Matters**

7. Overview of the Financial Report of the Director for 2016
  8. Programming of the Budget Surplus
  9. Programming of the Revenue Surplus
  10. After-service Health Insurance
  11. Amendments to the PASB Staff Regulations and Rules
  12. PASB Staffing Statistics
  13. Amendments to Financial Regulations and Financial Rules (if any)
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**Information Matters**

14. Process for the Election of the Director of the Pan American Sanitary Bureau and the Nomination of the Regional Director of the World Health Organization for the Americas
15. Update on WHO Reform
16. Status of the PASB Management Information System (PMIS)
17. Status of the Development of the Master Capital Investment Plan
18. Draft Provisional Agenda for the 160th Session of the Executive Committee

**REVISED LIST OF PROPOSED TOPICS FOR 2017:  
11th SESSION OF THE SUBCOMMITTEE  
ON PROGRAM, BUDGET, AND ADMINISTRATION**

**Procedural Matters**

1. Election of Officers
2. Adoption of the Agenda

**Program Policy Matters**

3. Update on the Development of the Sustainable Health Agenda for the Americas 2018-2030
4. Draft Proposed PAHO Strategic Plan 2014-2019 Amended
5. Draft Proposed PAHO Program and Budget 2018-2019
6. ~~Nongovernmental Organizations in Official Relations with PAHO~~  
Report on the Implementation of the Framework of Engagement with non-State Actors
7. Appointment of One Member to the Audit Committee of PAHO

**Administrative and Financial Matters**

8. Overview of the Financial Report of the Director for 2016
  9. Programming of the Budget Surplus
  10. Programming of the Revenue Surplus
  11. After-service Health Insurance
  12. Amendments to the PASB Staff Regulations and Rules
  13. PASB Staffing Statistics
  14. Amendments to Financial Regulations and Financial Rules (if any)
-

**Information Matters**

15. Process for the Election of the Director of the Pan American Sanitary Bureau and the Nomination of the Regional Director of the World Health Organization for the Americas
16. Update on WHO Reform
17. Status of the PASB Management Information System (PMIS)
18. Status of the Development of the Master Capital Investment Plan
19. Draft Provisional Agenda for the 160th Session of the Executive Committee



**LIST OF PROPOSED TOPICS FOR 2017:  
160th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 11th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership (2017)
6. Nongovernmental Organizations in Official Relations with PAHO
7. Annual Report of the Ethics Office (2016)
8. Report of the Audit Committee of PAHO
9. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

10. Sustainable Health Agenda for the Americas 2018-2030
  11. PAHO Program and Budget 2018-2019
  12. New Scale of Assessed Contributions
  13. Plan of Action for Food Safety
  14. Strategy and Plan of Action on Ethnicity and Health
  15. Strategy for the Sustainability of Measles, Rubella and congenital Rubella Syndrome Elimination in the Americas
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**Program Policy Matters** (*cont.*)

16. Strategy on Persistent Organic Pollutants
17. Plan of Action for Strengthening of Vital and Health Statistics
18. Strategy on Human Resources for Universal Access to Health
19. Strategy to Strengthen Tobacco Control in the Region of the Americas

**Administrative and Financial Matters**

20. Report on the Collection of Assessed Contributions
21. Financial Report of the Director and Report of the External Auditor for 2016
22. Programming of the Budget Surplus
23. Programming of the Revenue Surplus
24. After-service Health Insurance
25. Status of the Development of the Master Capital Investment Plan
26. Report of the Office of Internal Oversight and Evaluation Services
27. Amendments to the Financial Regulations and Financial Rules (if any)

**Personnel Matters**

28. PASB Staffing Statistics
29. Amendments to the PASB Staff Regulations and Rules
30. Statement by the Representative of the PAHO/WHO Staff Association

**Information Matters**

31. Update on WHO Reform
32. Status of the PASB Management Information System (PMIS)
33. Process for the Election of the Director of the Pan American Sanitary Bureau and Nomination of the Regional Director of the World Health Organization for the Americas

**Information Matters** (*cont.*)

34. PAHO/WHO Collaborating Centers
35. Impact of Violence on the Health of the Populations in the Americas: Final Report  
(*Resolution CD44.R13 [2003]*)
36. Regional Strategy and Plan of Action for Cervical Cancer Prevention and Control: Final report  
(*Resolution CD48.R10 [2008]*)
37. Proposed 10-Year Regional Plan on Oral Health: Final Report  
(*Resolution CD47.R12 [2006]*)

**Progress Reports on Technical Matters**

38. Strategy and Plan of Action on Knowledge Management and Communication: Progress Report  
(*Resolution CSP28.R2 [2012]*)
39. Strategy and Plan of Action on Urban Health: Midterm evaluation  
(*Resolution CD51.R4 [2011]*)
40. Health and Tourism: Progress Report  
(*Resolution CD49.R20 [2009]*)
41. Plan of Action on Health in all Policies: Progress Report  
(*Resolution CD53.R2 [2014]*)
42. Chronic Kidney Disease in Agricultural Communities in Central America: Progress report  
(*Resolution CD52.R10 [2013]*)
43. Plan of Action for Universal Access to Safe Blood: Midterm Review  
(*Resolution CD53.R6 [2014]*)
44. Health and Human Rights: Progress Report  
(*Resolution CD50.R8 [2010]*)
45. Plan of Action for the Prevention and Control of Viral Hepatitis: Midterm Review  
(*Resolution CD54.R7 [2015]*)

**Information Matters Information Matters** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

46. Plan of Action for the Prevention and Control of Tuberculosis: Midterm Review  
(*Resolution CD54.R10 [2015]*)
47. Plan of Action on Immunization: Midterm Review  
(*Resolution CD54.R8 [2015]*)
48. Strategy and Plan of Action on Epilepsy: Midterm Review  
(*Resolution CD51.R8 [2011]*)
49. Plan of Action on Mental Health: Midterm Review  
(*Resolution CD53.R7 [2014]*)
50. Plan of Action on Disabilities and Rehabilitation: Midterm Review  
(*Resolution CD53.R12 [2014]*)
51. Plan of Action for the Coordination of Humanitarian Assistance: Midterm Review  
(*Resolution CD53.R9 [2014]*)
52. Review of the Charge Assessed on the Procurement of Public Health Supplies for Member States: Progress Report  
(*Resolution CD52.R12 [2013]*)
53. Status of the Pan American Centers

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

54. Seventieth World Health Assembly
55. Forty-seventh Regular Session of the General Assembly of the Organization of American States
56. Subregional Organizations

Annexes

**Annex A**

**LIST OF PROPOSED TOPICS FOR 2018:  
162th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 56th Directing Council of PAHO, 70th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 56th Directing Council of PAHO, 70th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 12th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership (2018)
6. Nongovernmental Organizations in Official Relations with PAHO
7. Annual Report of the Ethics Office (2017)
8. Report of the Audit Committee of PAHO
9. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

10. End-of-biennium Assessment of the Program and Budget 2016-2017/ Second Interim Report of the Implementation of the PAHO Strategic Plan 2014-2019
  11. Evaluation of the PAHO Budget Policy (2012)
  12. Plan of Action on Prevention of Violence and Injuries
  13. Strategy and Plan of Action for Women's, Children's and Adolescents' Health 2018-2028
  14. Strategy on Health Promotion: Achievements and Aspirations Contained in the Ottawa and Bangkok Charters
-

**Program Policy Matters** (*cont.*)

15. Plan of Action on Climate Change
16. Strategy and Plan of Action on Digital Health 2019-2024
17. Strategy for Strengthening Research Ethics Systems

**Administrative and Financial Matters**

18. Report on the Collection of Assessed Contributions
19. Financial Report of the Director and Report of the External Auditor for 2017
20. Programming of the Budget Surplus
21. Programming of the Revenue Surplus
22. After-service Health Insurance
23. Report of the Office of Internal Oversight and Evaluation Services
24. Amendments to the Financial Regulations and Financial Rules (if any)

**Personnel Matters**

25. PASB Staffing Statistics
26. Amendments to the PASB Staff Regulations and Rules
27. Statement by the Representative of the PAHO/WHO Staff Association

**Information Matters**

28. Draft of the Final Evaluation of the Health Agenda of the Americas
29. Update on WHO Reform
30. Status of the PASB Management Information System (PMIS)
31. Plan of Action on Road Safety: Final Report  
(*Resolution CD51.R6 [2011]*)

**Information Matters** (*cont.*)

32. Plan of Action to Accelerate the Reduction in Maternal Mortality and Severe Maternal Morbidity: Final Report  
(*Resolution CD51.R12 [2011]*)
33. Strategy and Plan of Action for Integrated Child Health: Final Report  
(*Resolution CSP28.R20 [2012]*)
34. Strategy and Plan of Action on Climate Change: Final Report  
(*Resolution CD51.R15 [2011]*)
35. Strategy and Plan of Action on *eHealth*: Final Report  
(*Resolution CD51.R5 [2011]*)
36. Bioethics: Towards the Integration of Ethics in Health: Final Report  
(*Resolution CSP28.R18 [2012]*)
37. Strategy and Plan of Action on Knowledge Management and Communication:  
Final Report  
(*Resolution CSP28.R2 [2012]*)

**Progress Reports on Technical Matters:**

38. Strategy and Plan of Action on Strengthening the Health System to Address Violence against Women: Progress Report  
(*Resolution CD54.R12 [2015]*)
39. Plan of Action for the Prevention of Obesity in Children and Adolescents:  
Midterm Review  
(*Resolution CD53.R13 [2014]*)
40. Chronic Kidney Disease in Agricultural Communities in Central America:  
Progress Report  
(*Resolution CD52.R10 [2013]*)
41. Plan of Action on Antimicrobial Resistance: Midterm Review  
(*Resolution CD54.R15 [2015]*)
42. Health and International Relations: Linkages with National Health  
Development: Progress Report  
(*Resolution CD48.R16 [2008]*)

**Information Matters** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

43. Plan of Action for the Prevention and Control of Viral Hepatitis: Midterm Review  
(*Resolution CD54.R7 [2015]*)
44. Plan of Action for the Prevention and Control of Tuberculosis: Midterm Review  
(*Resolution CD54.R10 [2015]*)
45. Plan of Action for Malaria Elimination in the Americas 2016-2020: Midterm Review  
(*Resolution CD55.R\_\_ [2016]*)
46. Plan of Action for the Elimination of Neglected Infectious Diseases and Post-Elimination Actions 2016-2022: Midterm Review  
(*Resolution CD55.R\_\_ [2016]*)
47. National Institutions Associated with PAHO in Technical Cooperation: Progress Report  
(*Resolution CD50.R13 [2010]*)
48. Cooperation for Health Development in the Americas: Progress Report  
(*Resolution CD52.R15 [2013]*)
49. Status of the Pan American Centers

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

50. Seventy-first World Health Assembly
51. Forty-eighth Regular Session of the General Assembly of the Organization of American States
52. Subregional Organizations



**Annex B**

**LIST OF PROPOSED TOPICS FOR 2019:  
164th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 57th Directing Council of PAHO, 71st Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 57th Directing Council of PAHO, 71st Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 13th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership (2019)
6. Nongovernmental Organizations in Official Relations with PAHO
7. Annual Report of the Ethics Office (2018)
8. Report of the Audit Committee of PAHO
9. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

10. Draft Strategic Plan of the Pan American Health Organization 2020-2025
11. Draft PAHO Program and Budget 2020-2021
12. New Scale of Assessed Contributions

**Administrative and Financial Matters**

13. Report on the Collection of Assessed Contributions
  14. Financial Report of the Director and Report of the External Auditor for 2018
-

**Administrative and Financial Matters** (*cont.*)

15. Programming of the Budget Surplus
16. Programming of the Revenue Surplus
17. After-service Health Insurance
18. Report of the Office of Internal Oversight and Evaluation Services
19. Amendments to the Financial Regulations and Financial Rules (if any)

**Personnel Matters**

20. PASB Staffing Statistics
21. Amendments to the PASB Staff Regulations and Rules
22. Statement by the Representative of the PAHO/WHO Staff Association

**Information Matters**

23. Update of WHO Reform
24. WHO Programme Budget 2020-2021
25. Status of the PASB Management Information System (PMIS)
26. PAHO/WHO Collaborating Centers
27. Plan of Action on Adolescent and Youth Health: Final Report  
(*Resolution CD49.R14 [2009]*)

***Progress Reports on Technical Matters:***

28. Strategy and Plan of Action on Epilepsy: Progress Report  
(*Resolution CD51.R8 [2011]*)
29. Plan of Action to Reduce the Harmful Use of Alcohol: Progress Report  
(*Resolution CD51.R14 [2011]*)

**Information Matters** (*cont.*)

***Progress Reports on Technical Matters:*** (*cont.*)

30. Policy on Research for Health: Progress Report  
(*Resolution CD49.R10 [2009]*)
31. Chronic Kidney Disease in Agricultural Communities in Central America:  
Progress Report  
(*Resolution CD52.R10 [2013]*)
32. Plan of Action for Disaster Risk Reduction 2016-2021: Midterm Review  
(*Resolution CD55.R\_\_ [2016]*)
33. Status of the Pan American Centers

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

34. Seventy-second World Health Assembly
35. Forty-ninth Regular Session of the General Assembly of the  
Organization of American States
36. Subregional Organizations

**REVISED LIST OF PROPOSED TOPICS FOR 2017:  
160th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 29th Pan American Sanitary Conference, 69th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 11th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership (2017)
6. ~~Nongovernmental Organizations in Official Relations with PAHO~~  
Report on the Implementation of the Framework of Engagement with non-State Actors
7. Annual Report of the Ethics Office (2016)
8. Report of the Audit Committee of PAHO
9. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

10. ~~Sustainable Health Agenda for the Americas 2018-2030~~
  11. Proposed PAHO Strategic Plan 2014-2019 Amended
  12. Proposed PAHO Program and Budget 2018-2019
  13. New Scale of Assessed Contributions
  14. ~~Plan of Action for Food Safety~~
  15. ~~Policy Strategy and Plan of Action~~ on Ethnicity and Health
-

**Program Policy Matters** (*cont.*)

16. ~~Strategy and~~ Plan of Action for the Sustainability of Measles, Rubella and Congenital Rubella Syndrome Elimination in the Americas
17. ~~Strategy on Persistent Organic Pollutants~~
18. ~~Strategy and~~ Plan of Action for the Strengthening of Vital and Health Statistics
19. Strategy on Human Resources for Universal Access to Health
20. Strategy to Strengthen Tobacco Control in the Region of the Americas

**Administrative and Financial Matters**

21. Report on the Collection of Assessed Contributions
22. Financial Report of the Director and Report of the External Auditor for 2016
23. Programming of the Budget Surplus
24. Programming of the Revenue Surplus
25. After-service Health Insurance
26. Status of the Development of the Master Capital Investment Plan
27. Report of the Office of Internal Oversight and Evaluation Services
28. Amendments to the Financial Regulations and Financial Rules (if any)

**Personnel Matters**

29. PASB Staffing Statistics
30. Amendments to the PASB Staff Regulations and Rules
31. Statement by the Representative of the PAHO/WHO Staff Association

**Information Matters**

32. Update on WHO Reform
33. Report on the preparation process of the Sustainable Health Agenda for the Americas 2018-2030
34. Process for the Election of the Director of the Pan American Sanitary Bureau and Nomination of the Regional Director of the World Health Organization for the Americas
35. Status of the PASB Management Information System (PMIS)
36. PAHO/WHO Collaborating Centers
37. Impact of Violence on the Health of the Populations in the Americas: Final Report  
(*Resolution CD44.R13 [2003]*)
38. Regional Strategy and Plan of Action for Cervical Cancer Prevention and Control: Final Report  
(*Resolution CD48.R10 [2008]*)
39. Proposed 10-Year Regional Plan on Oral Health for the Americas: Final Report  
(*Resolution CD47.R12 [2006]*)

***Progress Reports on Technical Matters***

40. ~~Strategy and Plan of Action on Knowledge Management and Communication: Progress Report  
(*Resolution CSP28.R2 [2012]*)~~
41. ~~Strategy and Plan of Action on Urban Health: Midterm Review  
(*Resolution CD51.R4 [2011]*)~~
42. ~~Health and Tourism: Progress Report  
(*Resolution CD49.R20 [2009]*)~~
43. Plan of Action on Health in all Policies: Progress Report  
(*Resolution CD53.R2 [2014]*)
44. Chronic Kidney Disease in Agricultural Communities in Central America: Progress Report  
(*Resolution CD52.R10 [2013]*)

**Information Matters** (*cont.*)

***Progress Reports on Technical Matters***

45. Plan of Action for Universal Access to Safe Blood: Midterm Review  
(*Resolution CD53.R6 [2014]*)
46. Addressing the Causes of Disparities in Health Service Access and Utilization for Lesbian, Gay, Bisexual and Trans (LGBT) Persons: Progress Report  
(*Resolution CD52.R6 [2013]*)
47. Health and Human Rights: Progress Report  
(*Resolution CD50.R8 [2010]*)
48. ~~Plan of Action for the Prevention and Control of Viral Hepatitis: Midterm Review~~  
(~~*Resolution CD54.R7 [2015]*~~)
49. ~~Plan of Action for the Prevention and Control of Tuberculosis: Midterm Review~~  
(~~*Resolution CD54.R10 [2015]*~~)
50. Plan of Action on Immunization: Midterm Review  
(*Resolution CD54.R8 [2015]*)
51. Strategy and Plan of Action on Epilepsy: Midterm Review  
(*Resolution CD51.R8 [2011]*)
52. Plan of Action on Mental Health: Midterm Review  
(*Resolution CD53.R7 [2014]*)
53. Plan of Action on Disabilities and Rehabilitation: Midterm Review  
(*Resolution CD53.R12 [2014]*)
54. Plan of Action for the Coordination of Humanitarian Assistance: Midterm Review  
(*Resolution CD53.R9 [2014]*)
55. Cooperation for Health Development in the Americas: Progress Report  
(*Resolution CD52.R15 [2013]*)
56. Review of the Charge Assessed on the Procurement of Public Health Supplies for Member States: Progress Report  
(*Resolution CD52.R12 [2013]*)
57. Status of the Pan American Centers

**Information Matters** (*cont.*)

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

- 58. Seventieth World Health Assembly
- 59. Forty-seventh Regular Session of the General Assembly of the Organization of American States
- 60. Subregional Organizations

Annexes



**Annex A**

**REVISED LIST OF PROPOSED TOPICS FOR 2018:  
162th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 56th Directing Council of PAHO, 70th Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 56th Directing Council of PAHO, 70th Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 12th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership (2018)
6. ~~Nongovernmental Organizations in Official Relations with PAHO~~  
Report on the Relations of PAHO with non-State Actors
7. Annual Report of the Ethics Office (2017)
8. Report of the Audit Committee of PAHO
9. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

10. End-of-biennium Assessment of the Program and Budget 2016-2017/ Second Interim Report of the Implementation of the PAHO Strategic Plan 2014-2019
  11. Evaluation of the PAHO Budget Policy (2012)
  12. Plan of Action on Prevention of Violence and Injuries
  13. Strategy and Plan of Action for Women's, Children's and Adolescents' Health 2018-2028
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**Program Policy Matters** (*cont.*)

14. Strategy on Health Promotion: ~~Achievements and Aspirations Contained in the Ottawa and Bangkok Charters~~
15. Plan of Action on Climate Change
16. Strategy and Plan of Action on Digital Health 2019-2024
17. Strategy for Strengthening Research Ethics Systems

**Administrative and Financial Matters**

18. Report on the Collection of Assessed Contributions
19. Financial Report of the Director and Report of the External Auditor for 2017
20. Programming of the Budget Surplus
21. Programming of the Revenue Surplus
22. After-service Health Insurance
23. Report of the Office of Internal Oversight and Evaluation Services
24. Amendments to the Financial Regulations and Financial Rules (if any)

**Personnel Matters**

25. PASB Staffing Statistics
26. Amendments to the PASB Staff Regulations and Rules
27. Statement by the Representative of the PAHO/WHO Staff Association

**Information Matters**

28. Draft of the Final Evaluation of the Health Agenda of the Americas
29. Update on WHO Reform
30. Status of the PASB Management Information System (PMIS)
31. Plan of Action on Road Safety: Final Report  
(*Resolution CD51.R6 [2011]*)

**Information Matters** (*cont.*)

32. Plan of Action to Accelerate the Reduction in Maternal Mortality and Severe Maternal Morbidity: Final Report  
(*Resolution CD51.R12 [2011]*)
33. Strategy and Plan of Action for Integrated Child Health: Final Report  
(*Resolution CSP28.R20 [2012]*)
34. Strategy and Plan of Action on Climate Change: Final Report  
(*Resolution CD51.R15 [2011]*)
35. Strategy and Plan of Action on *eHealth*: Final Report  
(*Resolution CD51.R5 [2011]*)
36. Bioethics: Towards the Integration of Ethics in Health: Final Report  
(*Resolution CSP28.R18 [2012]*)
37. Strategy and Plan of Action on Knowledge Management and Communication: Final Report  
(*Resolution CSP28.R2 [2012]*)

**Progress Reports on Technical Matters:**

38. Strategy and Plan of Action on Urban Health: Midterm Review  
(*Resolution CD51.R4 [2011]*)
39. Health and Tourism: Progress Report  
(*Resolution CD49.R20 [2009]*)
40. Strategy and Plan of Action on Strengthening the Health System to Address Violence against Women: Progress Report  
(*Resolution CD54.R12 [2015]*)
41. Plan of Action for the Prevention of Obesity in Children and Adolescents: Midterm review  
(*Resolution CD53.R13 [2014]*)
42. Chronic Kidney Disease in Agricultural Communities in Central America: Progress Report  
(*Resolution CD52.R10 [2013]*)

**Information Matters** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

43. Plan of Action on Antimicrobial Resistance: Midterm Review  
(*Resolution CD54.R15 [2015]*)
44. Health and International Relations: Linkages with National Health  
Development: Progress Report  
(*Resolution CD48.R16 [2008]*)
45. Plan of Action for the Prevention and Control of Viral Hepatitis:  
Midterm Review  
(*Resolution CD54.R7 [2015]*)
46. Plan of Action for the Prevention and Control of Tuberculosis:  
Midterm Review  
(*Resolution CD54.R10 [2015]*)
47. Plan of Action for Malaria Elimination in the Americas 2016-2020:  
Midterm Review  
(*Resolution CD55.R7 [2016]*)
48. Plan of Action for the Elimination of Neglected Infectious Diseases and  
Post-Elimination Actions 2016-2022: Midterm Review  
(*Resolution CD55.R9 [2016]*)
49. National Institutions Associated with PAHO in Technical Cooperation:  
Progress Report  
(*Resolution CD50.R13 [2010]*)
50. Status of the Pan American Centers

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

51. Seventy-first World Health Assembly
52. Forty-eighth Regular Session of the General Assembly of the  
Organization of American States
53. Subregional Organizations

**Annex B**

**REVISED LIST OF PROPOSED TOPICS FOR 2019:  
164th SESSION OF THE EXECUTIVE COMMITTEE**

**Procedural Matters**

1. Adoption of the Agenda and Program of Meetings
2. Representation of the Executive Committee at the 57th Directing Council of PAHO, 71st Session of the Regional Committee of WHO for the Americas
3. Draft Provisional Agenda of the 57th Directing Council of PAHO, 71st Session of the Regional Committee of WHO for the Americas

**Committee Matters**

4. Report on the 13th Session of the Subcommittee on Program, Budget, and Administration
5. PAHO Award for Health Services Management and Leadership (2019)
6. ~~Nongovernmental Organizations in Official Relations with PAHO~~  
Report on the Relations of PAHO with non-State Actors
7. Annual Report of the Ethics Office (2018)
8. Report of the Audit Committee of PAHO
9. Appointment of One Member to the Audit Committee of PAHO

**Program Policy Matters**

10. Draft Strategic Plan of the Pan American Health Organization 2020-2025
11. Draft PAHO Program and Budget 2020-2021
12. New Scale of Assessed Contributions

**Administrative and Financial Matters**

13. Report on the Collection of Assessed Contributions
  14. Financial Report of the Director and Report of the External Auditor for 2018
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**Administrative and Financial Matters** (*cont.*)

15. Programming of the Budget Surplus
16. Programming of the Revenue Surplus
17. After-service Health Insurance
18. Report of the Office of Internal Oversight and Evaluation Services
19. Amendments to the Financial Regulations and Financial Rules (if any)

**Personnel Matters**

20. PASB Staffing Statistics
21. Amendments to the PASB Staff Regulations and Rules
22. Statement by the Representative of the PAHO/WHO Staff Association

**Information Matters**

23. Update of WHO Reform
24. WHO Programme Budget 2020-2021
25. Status of the PASB Management Information System (PMIS)
26. Plan of Action on Adolescent and Youth Health: Final Report  
(*Resolution CD49.R14 [2009]*)

***Progress Reports on Technical Matters:***

27. Strategy and Plan of Action on Epilepsy: Progress Report  
(*Resolution CD51.R8 [2011]*)
28. Plan of Action to Reduce the Harmful Use of Alcohol: Progress Report  
(*Resolution CD51.R14 [2011]*)
29. Policy on Research for Health: Progress Report  
(*Resolution CD49.R10 [2009]*)

**Information Matters** (*cont.*)

***Progress Reports on Technical Matters*** (*cont.*)

30. Chronic Kidney Disease in Agricultural Communities in Central America:  
Progress Report  
(*Resolution CD52.R10 [2013]*)
31. Plan of Action for Disaster Risk Reduction 2016-2021: Midterm Review  
(*Resolution CD55.R10 [2016]*)
32. Status of the Pan American Centers

***Resolutions and other Actions of Intergovernmental Organizations of Interest to PAHO***

33. Seventy-second World Health Assembly
34. Forty-ninth Regular Session of the General Assembly of the  
Organization of  
American States
35. Subregional Organizations

**LIST OF PARTICIPANTS/LISTA DE PARTICIPANTES**

**OFFICERS / MESA DIRECTIVA**

**President / Presidente:** Dr. Jorge Daniel Lemus (Argentina)  
**Vice-President / Vicepresidente:** Hon. Richard Madray (Trinidad and Tobago)  
**Rapporteur / Relator:** Dr. Lucrecia Hernández Mack (Guatemala)

**MEMBERS OF THE EXECUTIVE COMMITTEE / MIEMBROS DEL COMITÉ EJECUTIVO**

**ANTIGUA AND BARBUDA/ANTIGUA Y BARBUDA**

Chief Delegate – Jefe de Delegación  
  
Dr. Rhonda Sealey-Thomas  
Chief Medical Officer  
Ministry of Health and the Environment  
St. John's

**ARGENTINA**

Chief Delegate – Jefe de Delegación  
  
Dr. Jorge Daniel Lemus  
Ministro de Salud  
Ministerio de Salud de la Nación  
Buenos Aires

Delegates – Delegados

Dr. Rubén A. Nieto  
Secretario de Relaciones Nacionales e Internacionales  
Ministerio de Salud de la Nación  
Buenos Aires

Dra. Miguela Pico  
Subsecretaria de Relaciones Institucionales  
Ministerio de Salud de la Nación  
Buenos Aires

**BRAZIL/BRASIL**

Chief Delegate – Jefe de Delegación  
  
Conselheiro Fabio Rocha Frederico  
Assessor Especial do Ministro da Saúde  
Para Assuntos Internacionais  
Ministério da Saúde  
Brasília

**BRAZIL/BRASIL (cont.)**

Delegates – Delegados

Sr. Francisco Viegas Neves Da Silva  
Técnico da Assessoria de Assuntos Internacionais de Saúde  
Ministério da Saúde  
Brasília

Sr. Erwin Epiphonio  
Primeiro Secretário, Representante Alternado do Brasil junto à Organização dos Estados Americanos  
Washington, D.C.

**CHILE**

Chief Delegate – Jefe de Delegación

Dra. Matilde Maddaleno  
Jefa, Oficina de Cooperación y Asuntos Internacionales  
Ministerio de Salud  
Santiago

**COLOMBIA**

Head of Delegation – Jefe de Delegación

Sr. Jaime Matute Hernández  
Coordinador de Cooperación y Relaciones Internacionales  
Ministerio de Salud y Protección Social  
Bogotá

Delegate – Delegado

Sra. Adriana Maldonado Ruiz  
Consejera, Representante Alternada de Colombia ante la Organización de los Estados Americanos  
Washington, D.C.

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**MEMBERS OF THE EXECUTIVE COMMITTEE / MIEMBROS DEL COMITÉ EJECUTIVO (cont.)**

**GUATEMALA**

Head of Delegation – Jefe de Delegación

Dra. Lucrecia Hernández Mack  
Ministra de Salud Pública y Asistencia Social  
Ministerio de Salud Pública  
y Asistencia Social  
Ciudad de Guatemala

Delegate – Delegado

Sra. Vilma Eugenia Ávila de Gentry  
Ministra Consejera, Representante Alternativa  
de Guatemala ante la Organización de los  
Estados Americanos  
Washington, D.C.

**PANAMA/PANAMÁ**

Head of Delegation – Jefe de Delegación

Dra. Reina Gisela Roa  
Viceministra de Funciones Especiales  
Ministerio de Salud  
Ciudad de Panamá

Delegates – Delegados

Lic. Natasha Dormoi  
Directora de Asuntos Internacionales y  
Cooperación Técnica  
Ministerio de Salud  
Ciudad de Panamá

**TRINIDAD AND TOBAGO/TRINIDAD Y  
TABAGO**

Chief Delegate – Jefe de Delegación

Mr. Richard Madray  
Permanent Secretary  
Ministry of Health  
Port-of-Spain

**TRINIDAD AND TOBAGO/TRINIDAD Y  
TABAGO (cont.)**

Delegate – Delegado

Mr. David Constant  
Director of International Cooperation  
Ministry of Health  
Port-of-Spain

**UNITED STATES OF AMERICA/ESTADOS  
UNIDOS DE AMÉRICA**

Chief Delegate – Jefe de Delegación

Mr. Peter Mamacos  
Director, Multilateral Affairs  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

Delegates – Delegados

Ms. Melissa Kopolow McCall  
Health Advisor  
Bureau of International Organization Affairs  
Department of State  
Washington, D.C.

Ms. Maya Levine  
International Health Analyst  
Office of Global Affairs  
Department of Health and Human Services  
Washington, D.C.

**OTHER MEMBERS NOT SERVING IN THE EXECUTIVE COMMITTEE/  
OTROS MIEMBROS QUE NO FORMAN PARTE DEL COMITÉ EJECUTIVO**

**CANADA/CANADÁ**

Ms. Natalie St. Lawrence  
Director, Multilateral Relations Division  
Office of International Affairs for the  
Health Portfolio  
Health Canada  
Ottawa

Ms. Lucero Hernandez  
Manager  
Office of International Affairs for the  
Health Portfolio  
Health Canada  
Ottawa

Ms. Ramya Kancherla  
International Federation of Medical Student  
Associations  
Ottawa

**ECUADOR**

Dra. Margarita Guevara Alvarado  
Ministra de Salud Pública  
Ministerio de Salud Pública  
Quito

**ECUADOR (cont.)**

Sr. Soc. Peter N. Skerrett Guanoluisa  
Analista de Cooperación y Relaciones  
Internacionales  
Ministerio de Salud Pública  
Quito

**MEXICO/MÉXICO**

Sra. Martha Caballero Abraham  
Directora de Cooperación Bilateral y  
Regional  
Secretaría de Salud  
México, D.F.

**PARAGUAY**

Dra. Patricia Jiménez  
Directora General de Planificación  
y Evaluación  
Ministerio de Salud Pública y  
Bienestar Social  
Asunción

**ASSOCIATE MEMBERS/MIEMBROS ASOCIADOS**

**PUERTO RICO**

Dr. Raúl G. Castellanos Bran  
Asesor del Secretario de Salud  
Departamento de Salud  
San Juan

**PAN AMERICAN HEALTH ORGANIZATION/  
ORGANIZACIÓN PANAMERICANA DE LA SALUD**

**Director and Secretary ex officio of the  
Executive Committee/Directora y Secretaria  
ex officio del Comité Ejecutivo**

Dr. Carissa F. Etienne

**Advisors to the Director/  
Asesores de la Directora**

Dr. Isabella Danel  
Deputy Director  
Directora Adjunta

Dr. Francisco Becerra  
Assistant Director  
Subdirector

**Advisors to the Director/  
Asesores de la Directora (cont.)**

Mr. Gerald Anderson  
Director of Administration  
Director de Administración

Dr. Heidi Jiménez  
Legal Counsel, Office of the Legal Counsel  
Asesora Jurídica, Oficina del Asesor  
Jurídico

Ms. Piedad Huerta  
Senior Advisor, Governing Bodies Office  
Asesora Principal, Oficina de los Cuerpos  
Directivos

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