

IN MEMORIAM: CLARENCE H. MOORE, 1909–1988

The passing of Clarence H. Moore is a loss that is deeply felt by his colleagues in the field of international health. In the course of his long and distinguished career as a public administrator, Mr. Moore served at WHO Headquarters and then at PAHO, where he remained as the Executive Secretary of the Pan American Health and Education Foundation until his death.

Clarence Moore was born to a family of humble means in western Colorado, USA. He received a bachelor's degree in economics and political science from the University of Denver and continued with graduate studies at the University of Hamburg in Germany. He held administrative positions during the 1930s with several "New Deal" agencies created by Franklin D. Roosevelt to combat the depression in the United States, including the Federal Works Agency. During World War II, he served with the United States War Labor Board and the United Nations Refugee Agency in Europe.

In 1947, he began his career with WHO as an administrative officer stationed in Geneva. He was instrumental in planning and setting up the WHO Regional Office structure and the regional committees in Alexandria (EMRO), New Delhi (SEARO), and Manila (WPRO). He came to PAHO in 1952, where he began work in the Office of Planning and Coordination and had special responsibility for coordinating the expansion of PAHO's Area and Country Offices.

From 1957 through 1968, Mr. Moore was Chief of the PAHO Office of Budget and Finance. In that position he played a major role in implementing program budget concepts and participated in deciding budget policies. He served as Acting Chief of Administration in 1969 and 1970, and continued as a valued consultant to the PAHO Director through 1974, providing practical, action-oriented policy and program advice on a broad range of administrative topics.

Since its inception in 1968, Mr. Moore was the main architect, Executive Secretary, and chief operating officer of the Pan American Health and Education Foundation (PAHEF). The Foundation has enabled PAHO to receive resources that might otherwise have been unavailable and apply them to priority health programs. It has been especially active in supporting human resources development activities, most noteworthy among them the Expanded Textbook and Instructional Materials Program and a number of projects sponsored by the W. K. Kellogg Foundation.

Clarence H. Moore was a man of great imagination, idealism, and integrity. He knew and counted among his friends many leaders in international health in Latin America and, in his unpretentious manner, played an important part in carrying out PAHO's program of technical cooperation.